Investor Presentation

FINANCIAL RESULTS: Q1 FY23



MUMBAI 3rd Aug 2022

PROTECTING INVESTING FINANCING ADVISING

A Leading Financial Services Conglomerate

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NOTE 1: The financials of Aditya Birla Capital Ltd are consolidated financials prepared based on Ind AS unless otherwise specified NOTE 2: All financial figures in this presentation are in INR Crore unless otherwise stated NOTE 3: The financial figures in this presentation have been rounded off to the nearest Rs 1 Crore

Q1 FY23 | Overview



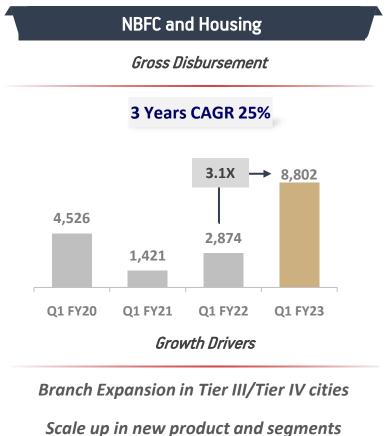
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- Strong quarterly performance with accelerated growth momentum across businesses
- Highest ever first quarter profitability with 42% growth year on year
- On track to deliver ahead of long-term guidance (FY24) across key metrics



Accelerating growth momentum





Increase in ecosystem partnerships



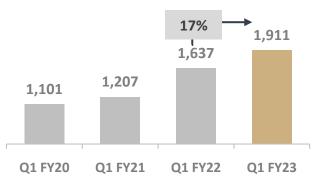
New product launches in alternate assets

Retail penetration with focus on B-30 market and increase in SIP AUM

3 Years CAGR 20%

Life and Health Insurance

Retail Premium





Investment in capacity expansion in various channels to drive growth

Data analytics driven Cross sell & Upsell

Focus on profitable growth across the platform led by Retailisation, New Products/Segments, expanding reach & leveraging data analytics

Q1 FY23 | Strong delivery across metrics





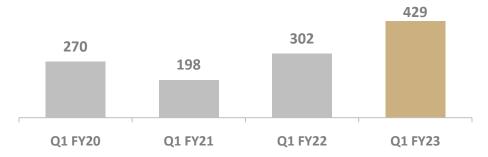
Highest ever Q1 profitability







Profit After Tax 12% y-o-y



Business-wise profitability

Businesses (INR Crores)	Q1 FY22	Q1 FY23	Δ LY%
NBFC	315	459	16%
Housing	49	72	15%
Asset Management	206	141	4 32%
Life Insurance	31	33	1 8%
Other Businesses	55	74	16%
Profitable Businesses PBT	656	779	
Health Insurance	(127)	(70)	
Less: Others ² / Eliminations	(4)	(5)	
Aggregate PBT	525	703	↑ 34%
Less: Provision for Taxes	(178)	(229)	
Less: Minority Interest	(45)	(45)	
Consolidated PAT	302	429	↑ 42%

¹ Consolidated segment revenue ; for Ind AS statutory reporting purpose Asset management and wellness business are not consolidated and included under equity accounting ² Includes ABCL standalone, Aditya Birla Capital Technology Services Limited and other businesses

On track to deliver ahead of FY24 targets



	Targets for FY24	Q1 FY22	Q4 FY22	Q1 FY23	Y-o-Y
	Retail + SME mix targeted at ~65%	58%	62%	64%	个 6%
NBFC	NIMs to increase to 6.25%+	6.14%	6.37%	6.47%	↑ 33 bps
	RoA: 2.5 – 2.7%	2.0%	2.4%	2.5%	个 46 bps
	Affordable mix to improve to ~65%	29%	38%	39%	↑ 10%
Housing	NIMs to improve to 4.25%+	4.00%	4.43%	4.59%	个 59 bps
	RoA: 1.5 – 1.6%	1.3%	1.9%	1.9%	个 55 bps
	Domestic Equity AAUM mix ~40%	37.3%	40.9%	41.5%	个 4%
AMC	PBT CAGR ~ 15% p.a.	206	209	141	↓ 32%
	Target RoE 35 – 40%	35%	30%	25%	↓ 11%
Life	Improvement in protection mix to 12-15%	8.4%	3.4%	3.2%	↓ 520 bps
Insurance	Opex Ratio reduction to ~ 12%	16.4%	11.6%	16.8%	个 40 bps
insurance	Net VNB Margin 16 – 17%	-1.9%	22.1%	2.5%	个 460 bps
Health	Target ~40% CAGR to get to GWP Rs 3,500 Cr	368	557	630	On track
Insurance	CR to decline; Breakeven by Q4 FY22	154%	108%	109%	↓ 45%

¹ Health Insurance break even in Q4 FY22 (excluding CoVID Claims)

Aditya Birla Capital Limited All figures in Rs Crores

Analytics and Cross-sell



	LIFE INSURANCE	HEALTH INSURANCE	AMC	LENDING
ACQUISITION	12% of Individual First Year Premium	10% of Retail Fresh Premium (Excl. Micro/ Byte size products)	1% of Retail Gross Sale through Acquisitions	82% of Digital Lending Business using ML Scorecards
UPSELL & CROSS-SELL	35% of Individual First Year Premium	20% of Retail Fresh Premium (Excl. Micro/ Byte size products)	6% of Retail Gross Sale	8% of Personal Loan Disbursals
RETENTION & WINBACK	11% Additional Renewal Premium Collected	3% Additional Renewal Premium Collected	8% of Retail Gross Sale	99% Collection Efficiency from Digital Lending / Personal Ioan NPAs



Digital impact metrics



All metrics are for Q1 FY23 unless specified

REVENUE ENABLEMENT through digital customer acquisition engines	96% Customers onboarded digitally across businesses	1.4 Mn Customers acquired through ecosystem partnership in lending business.	32% Improvement in assisted conversions in Health Insurance Telesales leveraging Co-browsing.	7.2 Lac individuals planning their goals on Robo advisory Money for Life Planner tool.
CUSTOMER EXPERIENCE through new age digital channels	140+ Voice Bots for Inbound & Outbound calls across businesses	10 Mn Customer Interactions on digital channels	3.7+ Mn Omni Channel Interactions displayed to customers	87% policies renewed digitally in Life Insurance & Health Insurance
SCALABILITY & COST EFFICIENCIES with mid & back office automation	54% Straight through processing of service journey's	515+ Robots (RPA tech) developed so far in our mid & back offices	80% + Emails bot accuracy for intent identification	26% of total cloud Infra hosting on public cloud

Progress on multiple vectors across businesses as a result of digital focus

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Key Focus Areas going forward



1	Build scale and growth momentum across businesses
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- **2** Focus on customer acquisition through direct channels and partnerships
- **3** Deepening penetration with increased geographic presence
- 4 Leveraging technology and analytics to improve customer experience and acquisition

Drive synergies across ABG/ABC ecosystem: One ABC

5

Financial Performance



Figures in Rs. Cr.	FY17	FY18	FY19	FY20	FY21	FY22	CAGR (FY17 - FY22)	Q1 FY22	Q1 FY23	Y-o-Y (%)
Lending Book	38,839	51,379	63,119	59,159	60,557	67,185	12%	57,182	69,887	22%
Gross Insurance Premium	5,778	6,146	8,008	8,882	11,076	13,867	19%	2,130	3,250	53%
Active Customers (Mn)	10	11	12	20	24	35		25	39	55%
Assets under Management	2,46,159	3,05,372	3,04,322	3,05,587	3,35,919	3,70,608	9%	3,43,266	3,55,612	4%
Revenue ¹	11,071	12,841	16,570	17,927	20,453	23,633	16%	4,632	5,859	26%
Profit Before Tax	1,150	1,438	1,797	1,687	1,973	2,843	20%	525	703	34%
NBFC	837	1,051	1,328	1,053	1,031	1,487	12%	315	459	46%
Asset Management	337	523	647	661	696	895	22%	206	141	(32%)
Life Insurance ²	124	130	131	137	151	175	7%	31	33	8%
Housing	(16)	34	107	136	176	253		49	72	45%
General Insurance Broking	39	39	27	42	71	86	17%	37	45	21%
Stock & Securities Broking	8	10	14	17	22	36	35%	8	11	42%
ARC Business	-	-	(3)	24	37	55		10	18	90%
Health Insurance	(89)	(197)	(257)	(246)	(199)	(309)		(127)	(70)	45%
Interest and Brand expenses	(1)	(87)	(124)	(117)	(10)	(7)		(1)	(1)	
Others/Eliminations/Stake Sale	(89)	(66)	(73)	(21)	(3)	158		(3)	(4)	
Consolidated PAT (after minority)	573	693	871	920	1,127	1,706	24%	302	429	42%

¹ Consolidated segment revenue ; for Ind AS statutory reporting purpose Asset management and wellness business are not consolidated and included under equity accounting

² ABNL transferred its 51% stake in Aditya Birla Sun Life Insurance (ABSLI) to ABCL w.e.f 23rd March 2017. FY17 financials have been re-stated including earnings of ABSLI for full year to make performance comparable.

NBFC

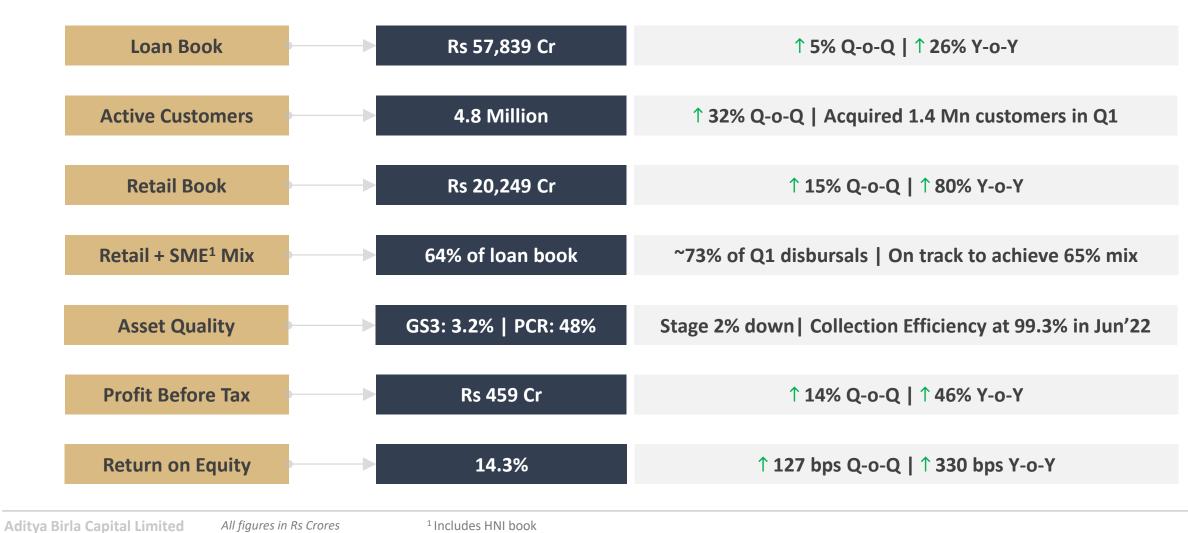
Aditya Birla Finance Ltd.



Q1 FY23 | Key Performance Highlights



Continued momentum in retail acquisition leading to strong improvement in profit delivery



Our Approach



1 Retail portfolio expansion and increasing granularization

2 Specific industry focus & digital platform to drive SME & B2B segment

3 Acquiring customers at scale using digital ecosystems & data analytics

4 Increase direct sourcing through branch expansion in Tier 3/4 markets

1 | Retail portfolio expansion and increasing granularization



Expanding into newer sourcing channels & customer segments with an enhanced product suite

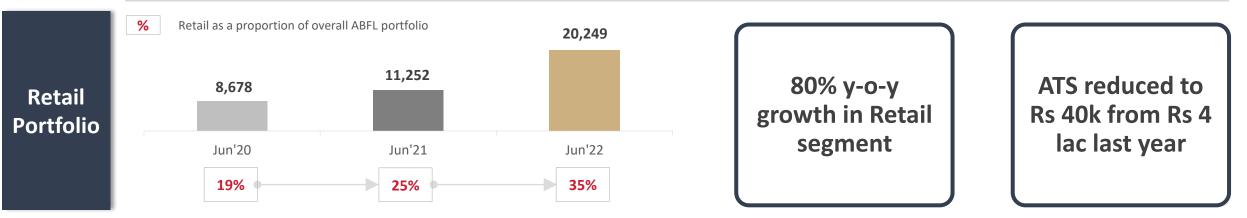
_	Expanding Sourcing channels	Enhance	d Retail Product Port	folio
Branch-led Sourcing	 Increase direct sourcing from Tier 3 - 4 markets High-yield products & new segments in semi-urban markets 	Personal Loans	Small-ticket Biz. Loans	WCDL
Digital B2C	 Integration with large retail/e-commerce platforms Payment ecosystems 	Buy Now Pay Later (BNPL)	Checkout EMI	Credit Cards
Digital B2B & MSME	 MSME focused Fintechs and Ecosystems ERP level deep integrations for loans to L1, L2, L3 suppliers 	Merchant Loans	Supply Chain Financing	Purchase Financing
Focused Sector Ecosystems	 End-use transactional channels e.g. Education & Healthcare Evaluating other end-use segments e.g. Travel, Lifestyle 	Education Loans	Healthcare Loans	∠ Lifestyle Loans

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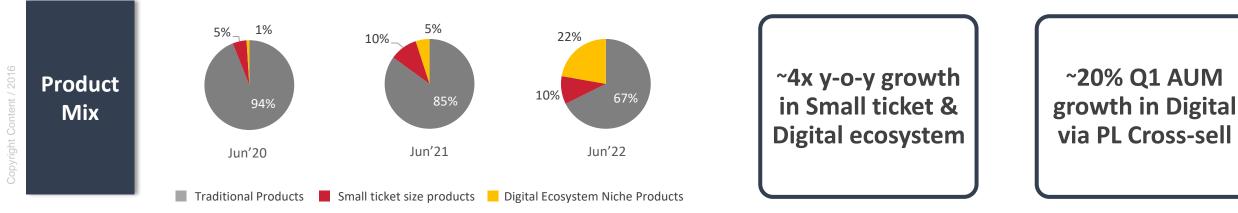
1 | Retail portfolio expansion and increasing granularization



Granular growth in retail leading to ~2x increase in share of overall portfolio



Significant traction in small ticket and digital ecosystem product segment comprising ~32% of retail portfolio



2 | Specific industry focus & digital platform to drive SME

1

3



Increase penetration via focus on specific industries

- Industry sectors selected basis Market sizing and Bureau rankings
- 2 Simplified process leveraging existing deep knowledge in chosen Industry sectors for better TATs
 - **Customized offerings** basis industries; targeting customer segments not serviced by Banks

Expand in Tier 3-4 markets with access to SME clusters

Present in **30 branches as of Mar'22**, mostly in Tier 1-2 markets

2 Opening new branches in specific locations having SME clusters in chosen Industry sectors

> Hiring initiated and in progress; Plan to reach **120 branches by FY23**

B2B Platforms Customers • Online listing **Direct acquisition** • Kirana network platforms • E B2B trade platforms • Merchant ecosystem Online marketing • E B2C sellers **ABFL FinTechs Corporates** • Select industries • Market places for supply chain and other • L1, L2, L3 suppliers credit • ABG ecosystem

Digital MSME platform for sourcing from across

the value chain - LIVE

Key Developments

Scorecard-driven programs using GST behavior patterns, automated data pulls launched in Q1

SME business live in ~25% of ABFL branch footprint as of Jun'22

Aditya Birla Capital Limited

3 | Acquiring customers at scale using digital & data analytics



Platform Enhancement

Onboarding

- Fully agile tech stack with API hub for onboarding
- Digital acquisition + better user experience

KYC Solutions

- API-based KYC authentication from Aadhar, Cersai
- Facial Recognition, OCR for liveliness check, doc verification

Analytics & Enrichment

- Using transactional data analytics to enrich u/w scorecards
- Early warning signals + Bots to optimize collection cost

Servicing

- Digital payment gateway, e-NACH mandate registrations
- Chat bots for 24x7 customer sell service

Our 2-pronged approach

Customer Acquisition

B2C Ecosystem

- Ecosystems like payments, consumer financing, E-com
- Products viz. personal loans, BNPL

SME Ecosystem

- Ecosystems like SME Financing & B2B E-comm
- Products viz. SCF, Business loans

Education & Healthcare

- Primarily K-12 school, coaching fees & healthcare platforms
- Products viz. Checkout Financing

Emerging Segments

- Evaluating newer ecosystems e.g. lifestyle loans
- Evaluating new products e.g. 2-Wheelers

3 | Enhanced underwriting capability using data & analytics



How does our analytics engine support underwriting?



Identify Credit Worthy Customers



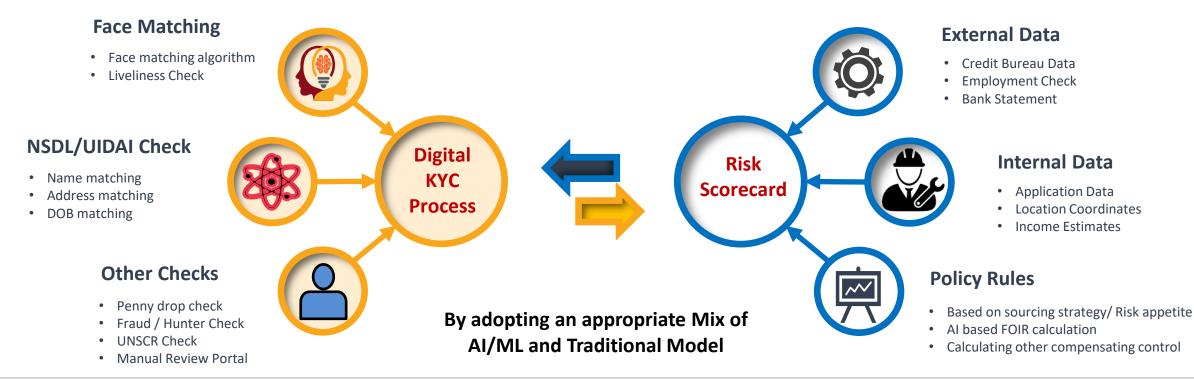
Offer Appropriate Credit Line / Loan



Offer right price for right customers



Close monitoring at regular interval



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3 | Acquiring customers at scale using digital & data analytics



Strong outcomes demonstrating strength of our technology capability in customer acquisition, servicing and process automation

Customer Acquisition	96% Customers onboarded digitally	1.4 Mn Customers acquired through digital ecosystems	47% Retail disbursements through Digital Ecosystems	~20% Digital portfolio growth via Cross Sell	
Customer Servicing	98% EMIs collected digitally	30% Straight through processing for service journey's	89% Digital service interactions	20% Inbound contact center calls handled by Voice bots	
Process Automation	70% e-Nach penetration in Personal Loans	99% e-Contract penetration in Personal Loans	85% Email bot accuracy in inbound mail categorization	84% Straight through processing for disbursals done digitally	

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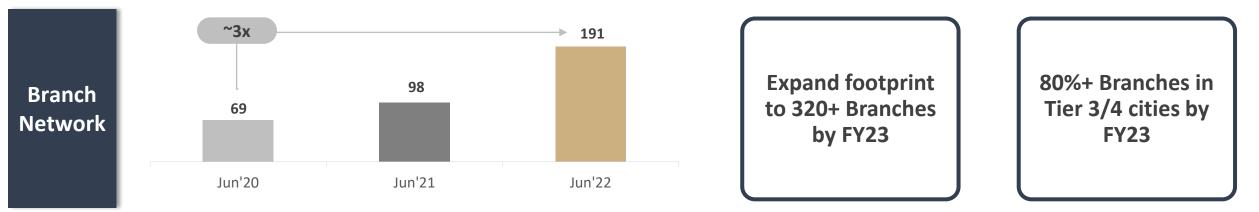
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All metrics are for Q1 FY23 unless specified

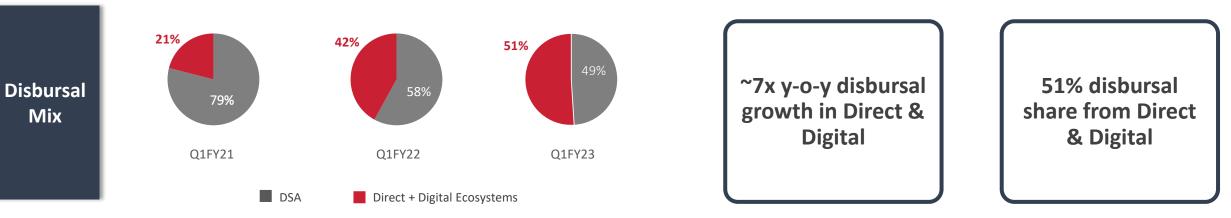
4 | Increase direct sourcing through branch expansion







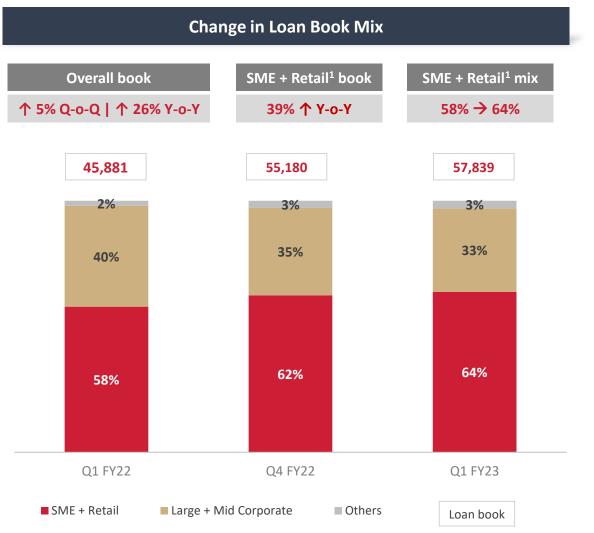
Increasing Direct & Digital Ecosystem Sourcing in Retail segment for better returns



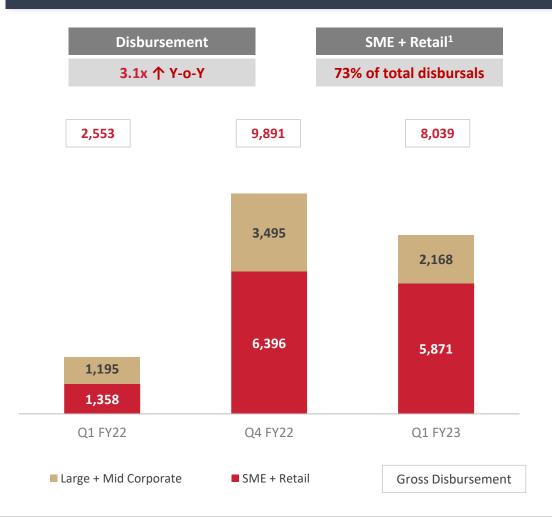
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Leading to strong business and financial outcomes





Focusing new disbursement to Retail and SME Segments



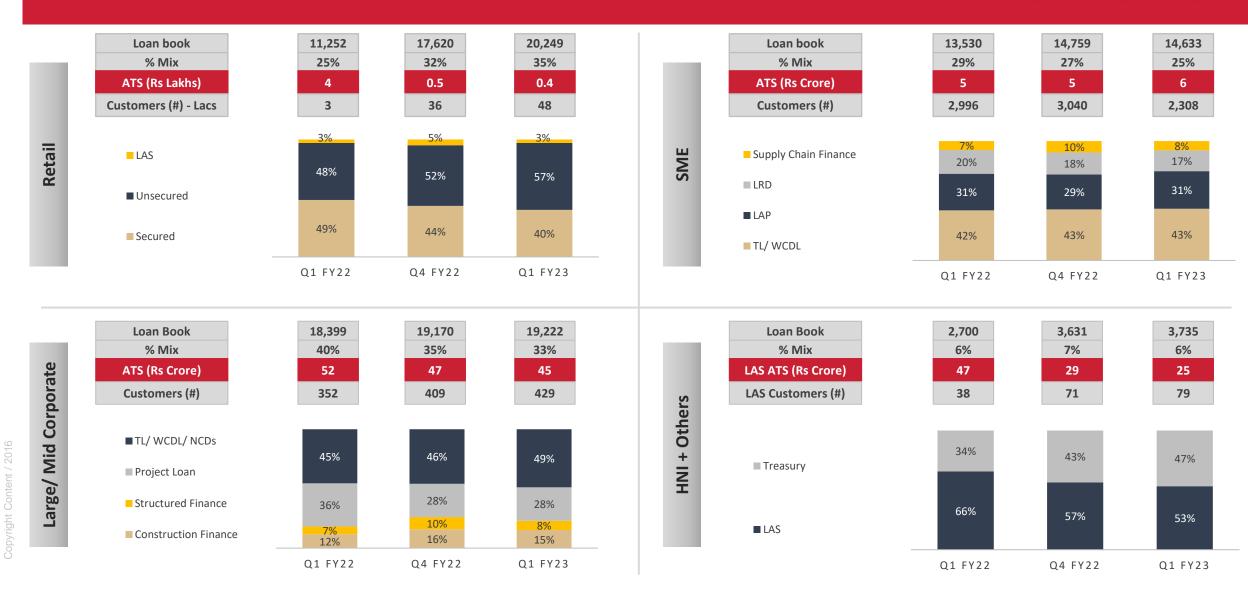
¹ Includes HNI book

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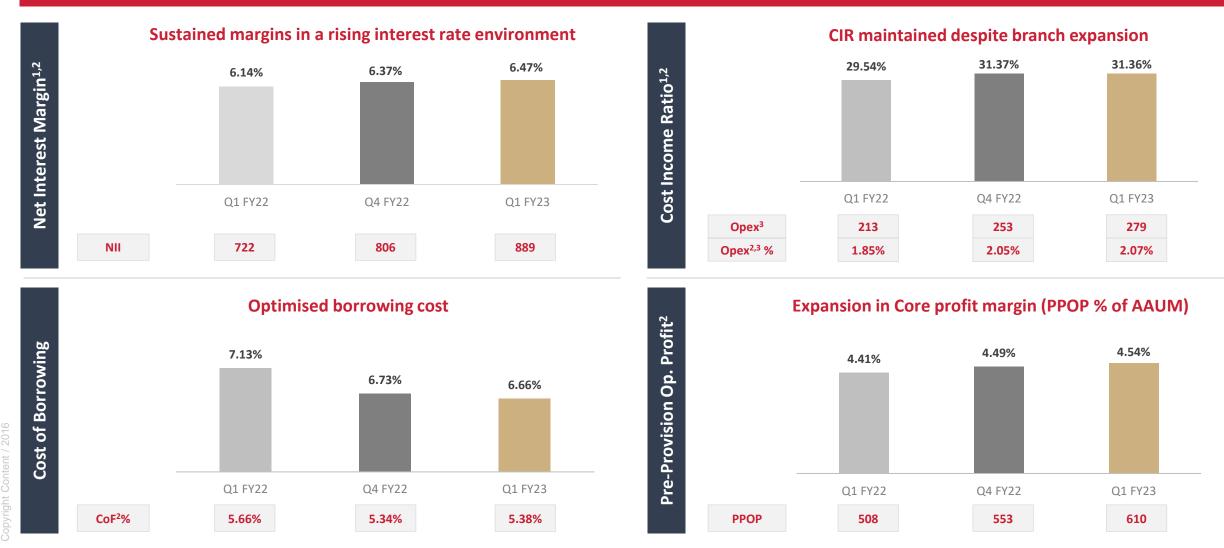
Building granularity across segments





Continue to deliver strong core operating profits





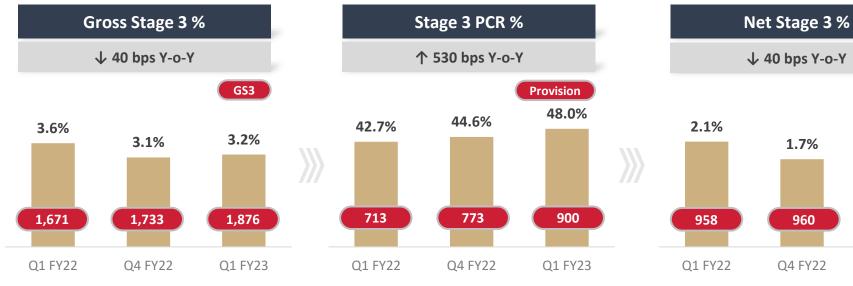
¹ NIM including fee (net of DSA Expenses and Processing Cost) ² Calculated basis % of average Loan Book

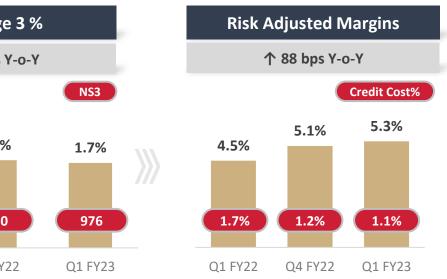
³ DSA commission and Processing cost netted off against Total Revenue, accordingly previous quarter financials are reinstated; Processing costs netted off against revenue in current year

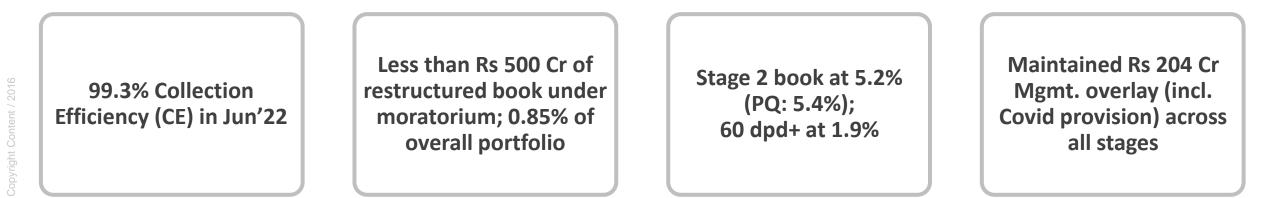
Aditya Birla Capital Limited All figures in Rs Crores

Focus on quality of book









With strong security cover and provisioning across segments



73% overall loan book secured (incl. 4% through CGTMSE) 70% Retail book secured by asset & Govt. guarantee schemes

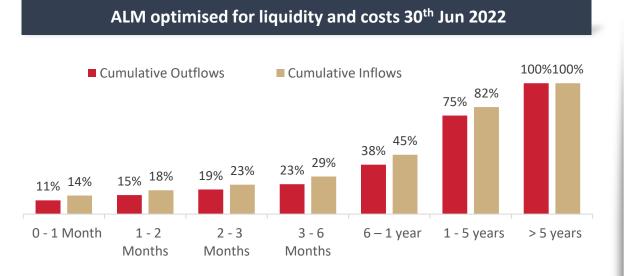
48% Provision Coverage Ratio on Stage 3 book 1.9x Net Security Cover on Net Stage 3 book

¹Net Security Cover = Security Value/ (GS3 – Provision).

Customer Segment	GS3	GS3 %	Provision	NS3	NS3 (%)	Security Value	Net Security Cover ¹
SME	305	2.1%	118	187	1.3%	384	2.1x
Retail	613	3.0%	285	328	1.6%	415	1.3x
Large & Mid Corp	958	5.0%	496	462	2.4%	1,077	2.3x
Total Book	1,876	3.2%	900	976	1.7%	1,877	1.9x

Well matched ALM with comfortable liquidity surplus

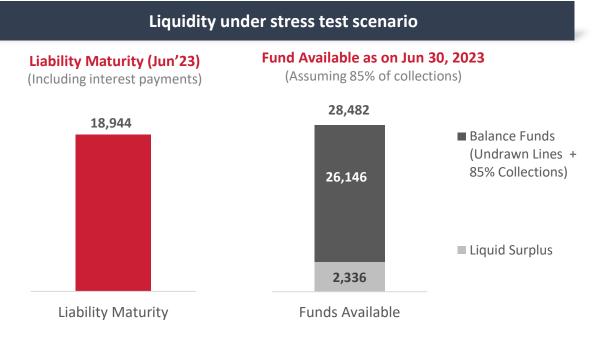




	Cumulative Surplus/ (Gap)					
35%	25%	20%	26%	20%	9%	0%

Raised Long Term borrowing of Rs. 4,380 Cr Term Loan: Rs 3,950 Cr; NCD: Rs 430 Cr

Diversified borrowing profile with long-term borrowing mix at 81%



Surplus under various stress scenarios (incl. undrawn line) :

- At 95% collections, surplus of Rs 11,786 Cr
- At 75% collections, surplus of Rs 7,290 Cr

Maintained Comfortable Capital Adequacy in Q1 FY23 CRAR at ~21.0%

Resulting in consistent improvement in return metrices





¹ Based on monthly compounding of annualised RoE

Key Financials – Aditya Birla Finance Limited



Quarter 4	Figures in Crs	Qua	rter 1
FY 21-22 (PY)	Key Performance Parameters	FY 21-22 (PY)	FY 22-23 (CY)
55,180	Lending book	45,881	57,839
11.71%	Average yield (Incl. Fee Income)	11.80%	11.85%
5.34%	Interest cost / Avg. Lending book	5.66%	5.38%
6.37%	Net Interest Margin (Incl. Fee Income)	6.14%	6.47%
806	Net Interest Income (Incl. Fee Income)	722	889
253	Орех	213	279
2.05%	Opex / Avg. Lending book	1.85%	2.07%
31.4%	Cost Income Ratio	29.5%	31.4%
152	Credit Provisioning	194	152
1.24%	Credit Provisioning/ Avg. Lending book	1.68%	1.13%
401	Profit before tax	315	459
298	Profit after tax	235	335
9,860	Net worth	9,073	10,201
2.4%	Return on Asset %	2.0%	2.5%
13.1%	Return on Equity %	11.0%	14.3%

Note 1: DSA commission netted off against Total Revenue, accordingly previous period financials are reinstated; NIM including fee (net of DSA Expenses); Processing costs netted off against revenue in current year

Housing Finance

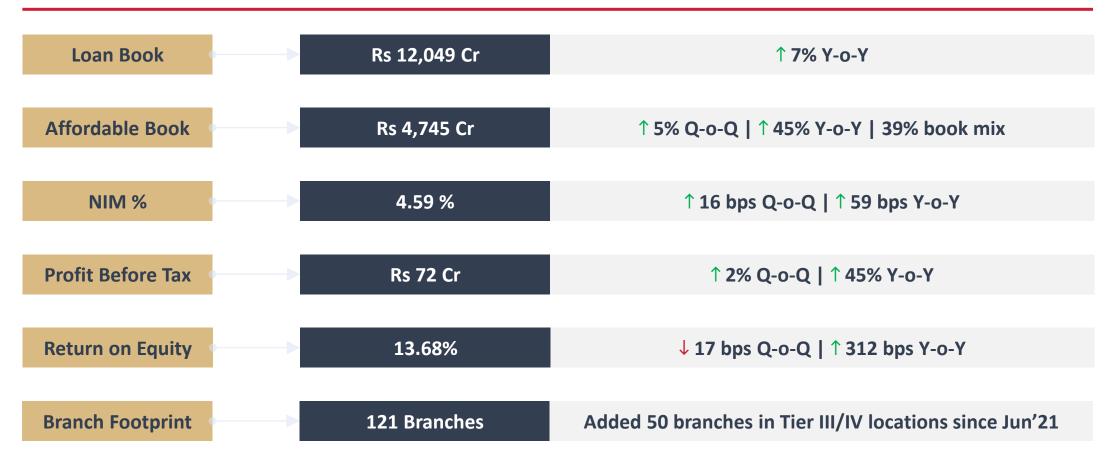




Q1 FY23 | Key Performance Highlights



Delivering strong profitability & focused segment growth



Our Approach



1	Momentum in disbursement to focused segments
2	Increase direct sourcing through branch expansion
3	Continued focus on quality of book
4	Strengthening digital assets for customer acquisition & service

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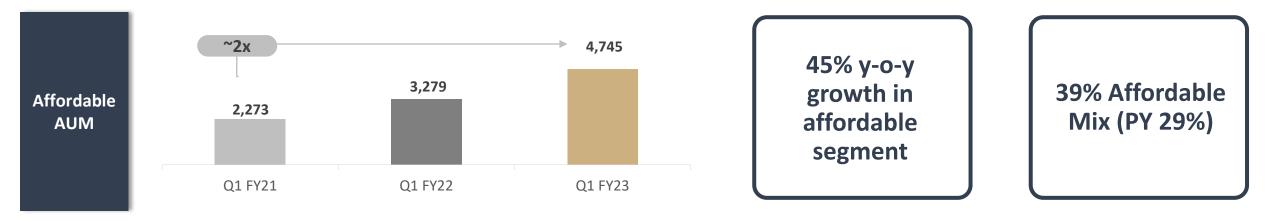
1 Momentum in disbursement to focused segments



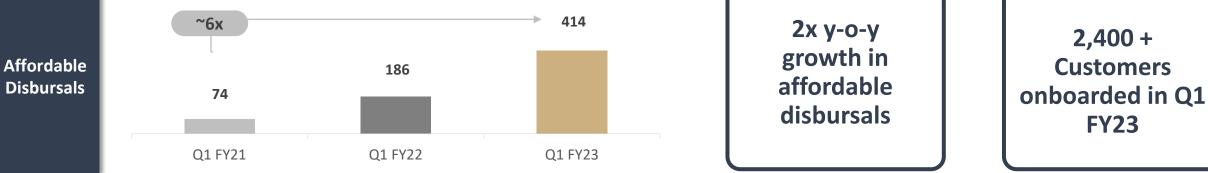
2,400 +

FY23



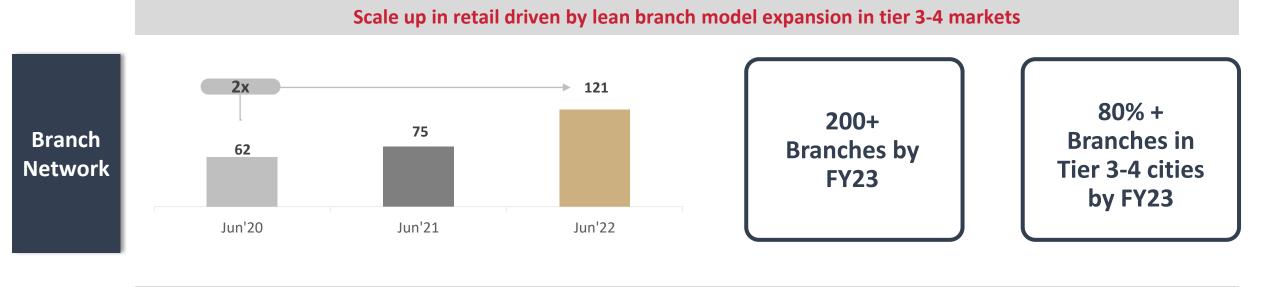


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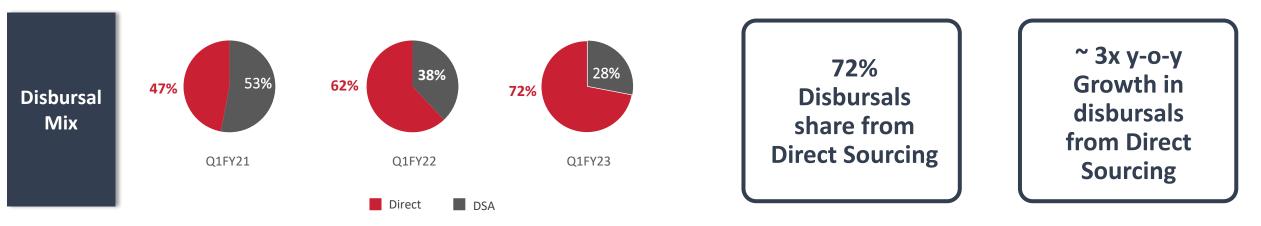


2 | Increase direct sourcing through branch expansion





Increasing Direct Ecosystem Sourcing for better returns



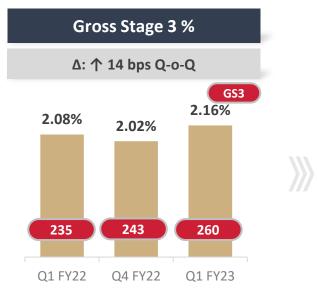
Aditya Birla Capital Limited All figures in Rs Crores

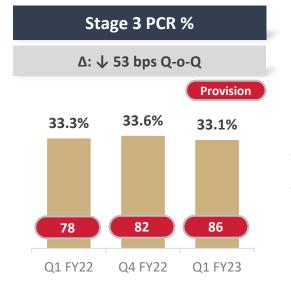
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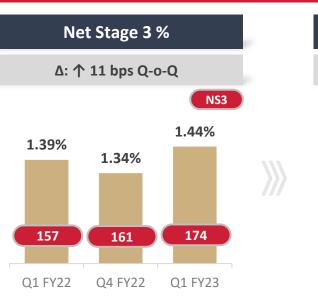
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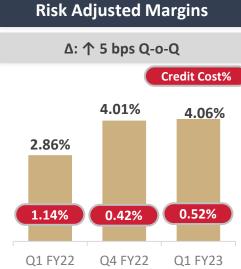
3 | Continued focus on quality of book













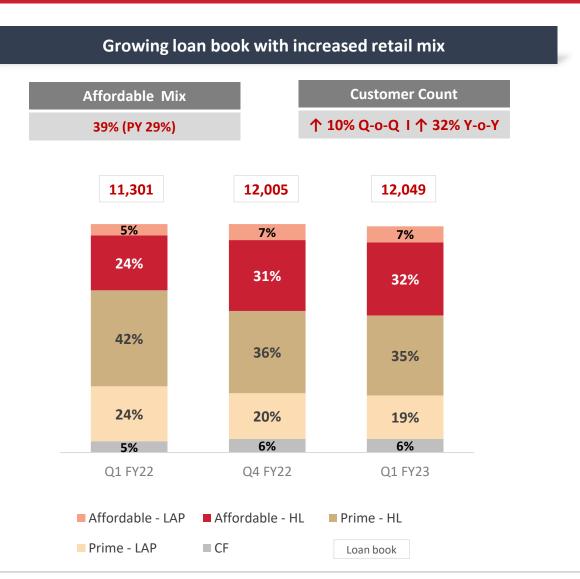
4 | Strengthening digital asset for customer acquisition & service ADITYA BIRLA

Progress on multiple vectors contributing to customer acquisition, service & process efficiencies

Revenue Enablement through digital customer acquisition	92%+ customers onboarded digitally	85%+ Reduction of physical documents for onboarding	88%+ Monthly active users on Lead Management System	
Customer Advocacy through Self Service Channels	91% Services available digitally	77% Customer interactions on Digital Channels	98%+ digital repayment by customers	
Scalability & Automation of back-end processes and Systems	90%+ E-bot efficiency for customer emails	118+ RPA Robots live for back & mid office automation	48%+ STP service journeys (end-to-end automated)	

Strong business momentum driven by target segment





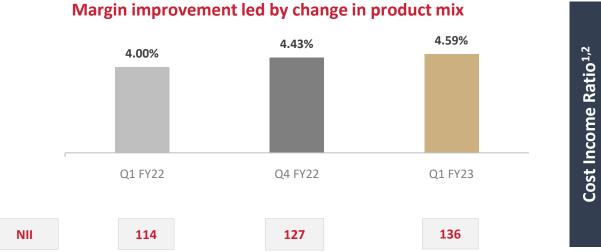
Continued focus on target segment disbursement Affordable Gross Disbursal Affordable Customer Count ↑ 146% Y-o-Y **↑ 123% Y-o-Y Gross Disbursal** 321 1,310 867 5.0% NIM % 5.2% 4.9% ATS (Rs Lacs) 28 28 27 47% 48% 58% 33% 34% 27% 20% 18% 15% Q1 FY22 Q4 FY22 Q1 FY23 Affordable CF Prime

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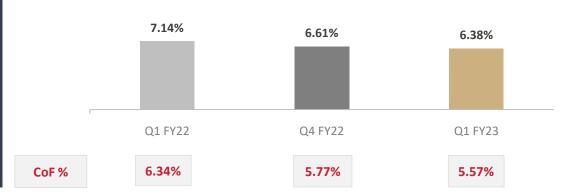
Leading to strong business and financial outcomes

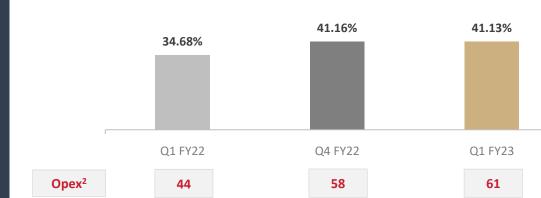


2.05%



Optimised borrowing cost in a volatile interest rate environment



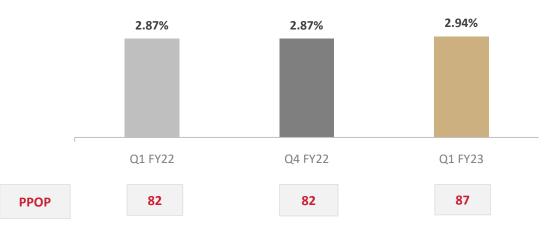


1.52%

Maintained CIR with investment across channels

Strong expansion in profit margin (PPOP % of AAUM)

2.01%



¹ NIM including fee (net of DSA Expenses and Processing Cost) ² Calculated basis % of average Loan Book

All figures in Rs Crores

³ DSA commission and Processing cost netted off against Total Revenue, accordingly previous quarter financials are reinstated; Processing costs netted off against revenue in current year

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Net Interest Margin^{1,2}

Cost of Borrowing

Opex² %

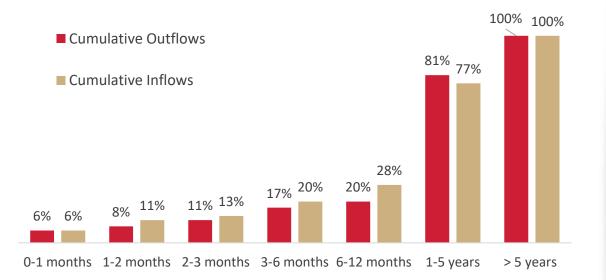
Profit²

Pre-Provision Op.

Well matched ALM with comfortable liquidity surplus

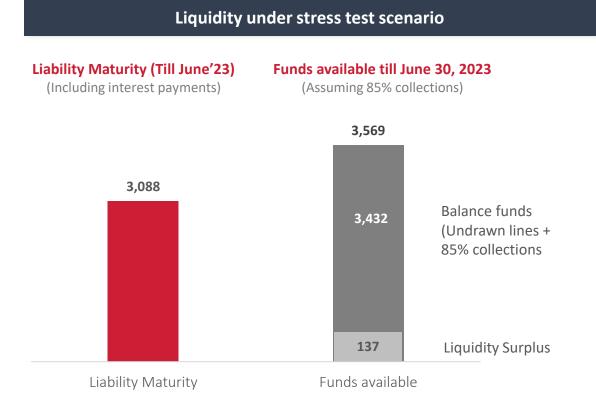


ALM optimised for liquidity and costs (As on 30th June 2022)



Cumulative Surplus/ (Gap)								
11% 34% 15% 17% 9% -6% 0%								

Raised LT borrowing of Rs 150 Crore



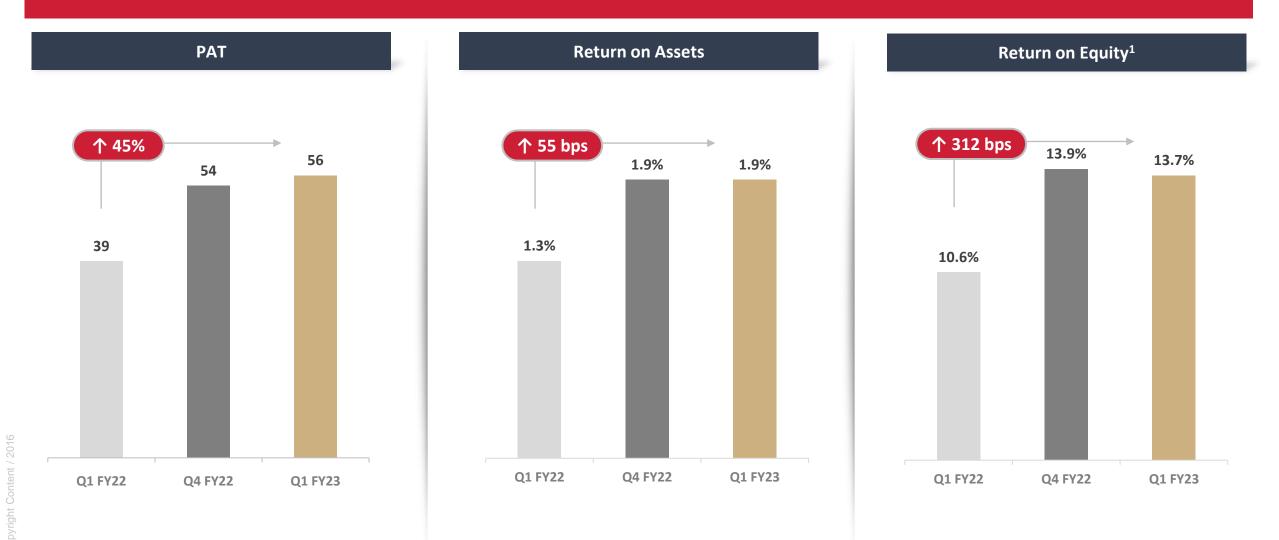
Surplus under various stress scenarios (incl. undrawn lines) :

- At 95% Collections, Surplus of ₹ 619 Cr.
- At 75% Collections, Surplus of ₹ 343 Cr.

Maintained Comfortable Capital Adequacy (CRAR) at ~23.8%

Resulting in consistent improvement in return metrices





¹ Based on monthly compounding of annualised RoE

Aditya Birla Capital Limited

Key Financials – Aditya Birla Housing Finance Limited



Quarter 4	Figures in Rs Crore	Quar	ter 1
FY 21-22 (PY)	Key Performance Parameters	FY 21-22 (PY)	FY 22-23 (CY)
12,005	Lending book	11,301	12,049
10.20%	Average yield	10.34%	10.16%
5.77%	Net Interest cost / Avg. Loan book	6.34%	5.57%
4.43%	NIM	4.00%	4.59%
140	Net Interest Income	126	148
58	Opex	44	61
2.01%	Opex/ Avg. Loan Book	1.52%	2.05%
41.16%	Cost Income Ratio (%)	34.68%	41.13%
12	Credit Provisioning	33	16
0.42%	Credit Provisioning/ Avg. Loan Book	1.14%	0.52%
70	Profit Before Tax	49	72
54	Profit After Tax	39	56
1,721	Net worth	1,558	1,779
1.9%	Return on Assets	1.3%	1.9%
13.9%	Return on Equity	10.6%	13.7%

Note 1: DSA commission netted off against Total Revenue, accordingly previous period financials are reinstated; NIM including fee (net of DSA Expenses); Processing costs netted off against revenue in current year

Aditya Birla Capital Limited All figu

Asset Management



Q1 FY23 | Key Performance Highlights



Continued momentum in building Retail Franchise

while maintaining profitability in volatile market condition



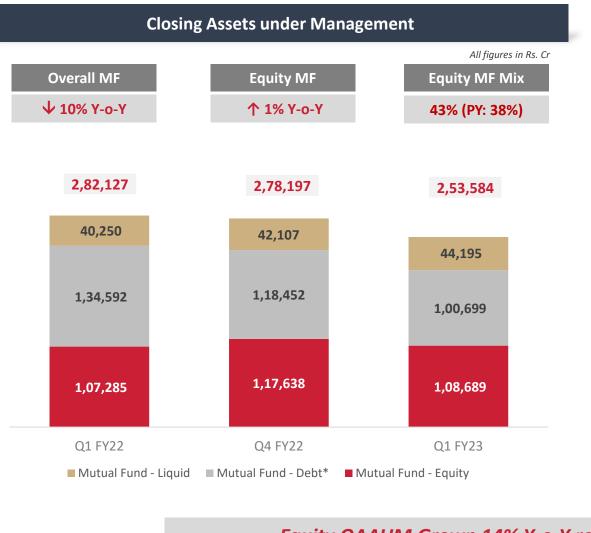
Our Approach



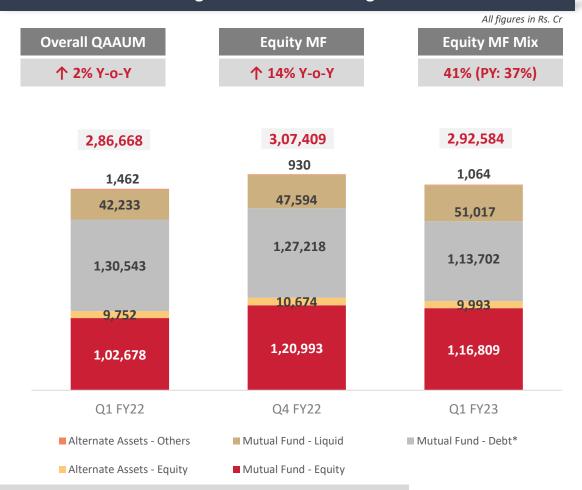


AUM Highlights





Average Assets under Management



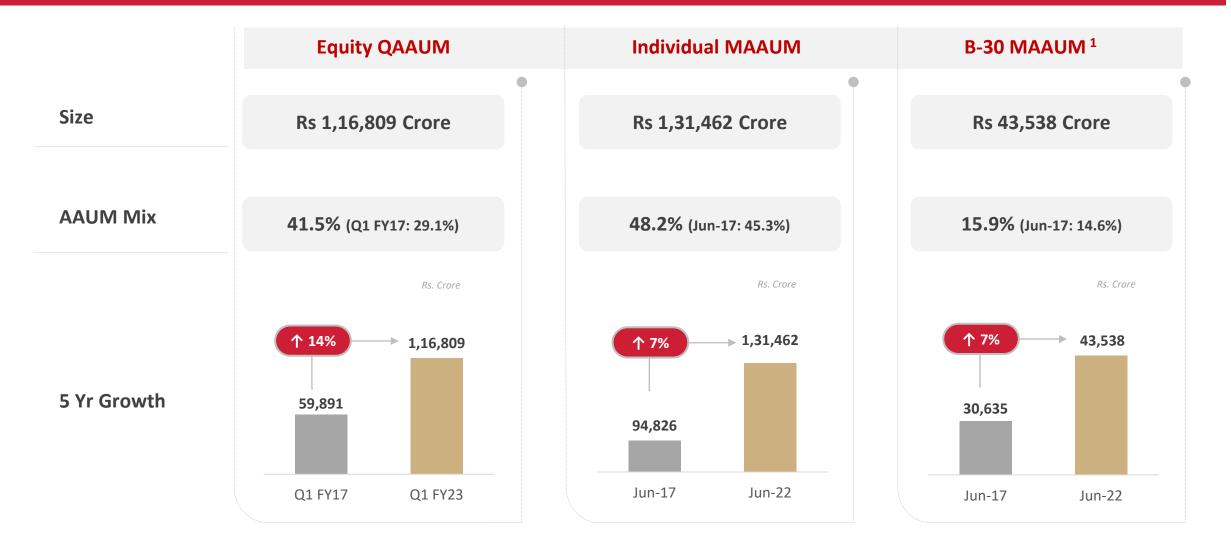
Equity QAAUM Grown 14% Y-o-Y resulting in increase in Equity Mix to 41%

*Mutual Fund Debt includes ETF

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Scaling Retail Franchise





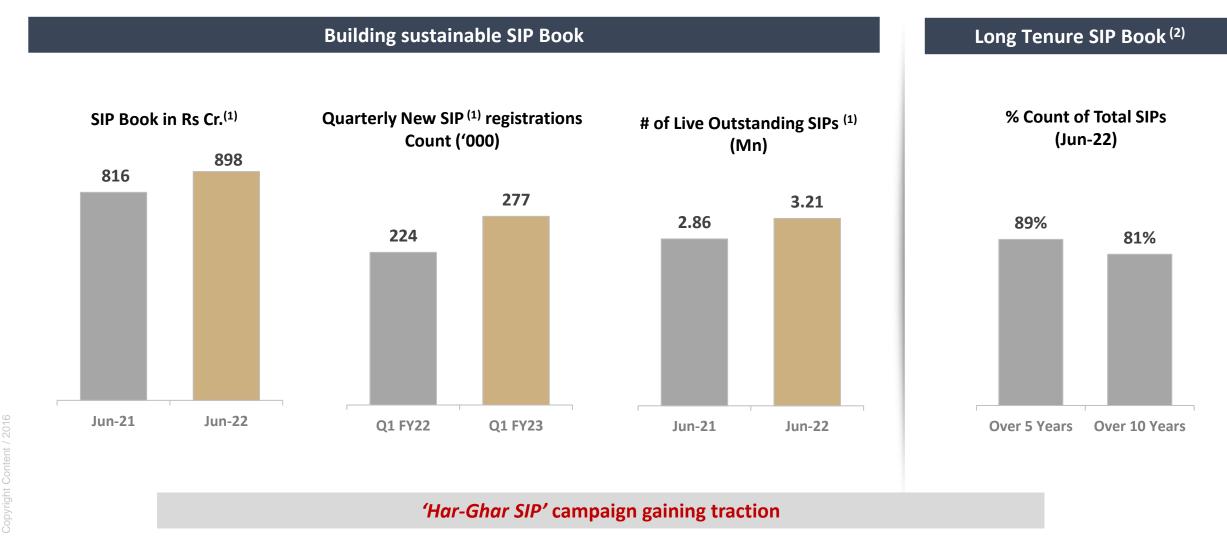
¹ For period prior to March-2018, MAAUM in B-15 cities considere

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Aditya Birla Capital Limited All figures in Rs Crores

Focus on Growing SIP Book





⁽¹⁾ Includes STP ⁽²⁾ Based on tenure at the time of registration of all live SIPs as on Jun 30,202

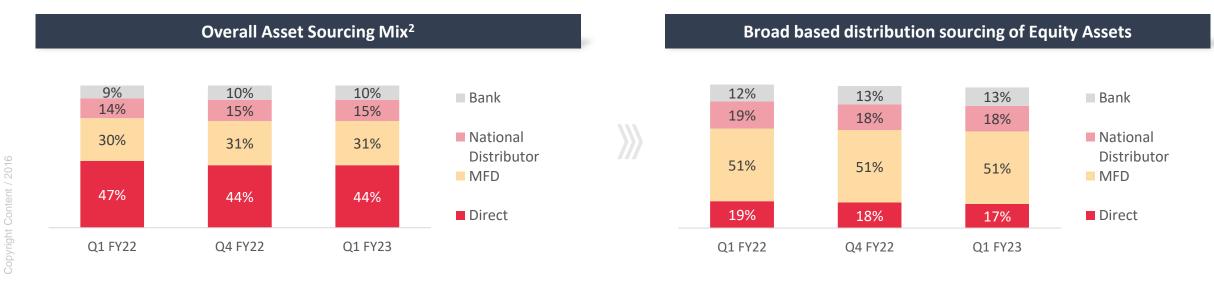
Large & well-diversified distribution network



Continue to expand distributor base & empaneled 2,100+ new MFDs in Q1 FY23



Servicing Investors across 19,000+ Pan-India pin codes



¹ Banks and Financial Institutions

Aditya Birla Capital Limited All figures in Rs Crores

Growing Passives and Alternative Assets Business

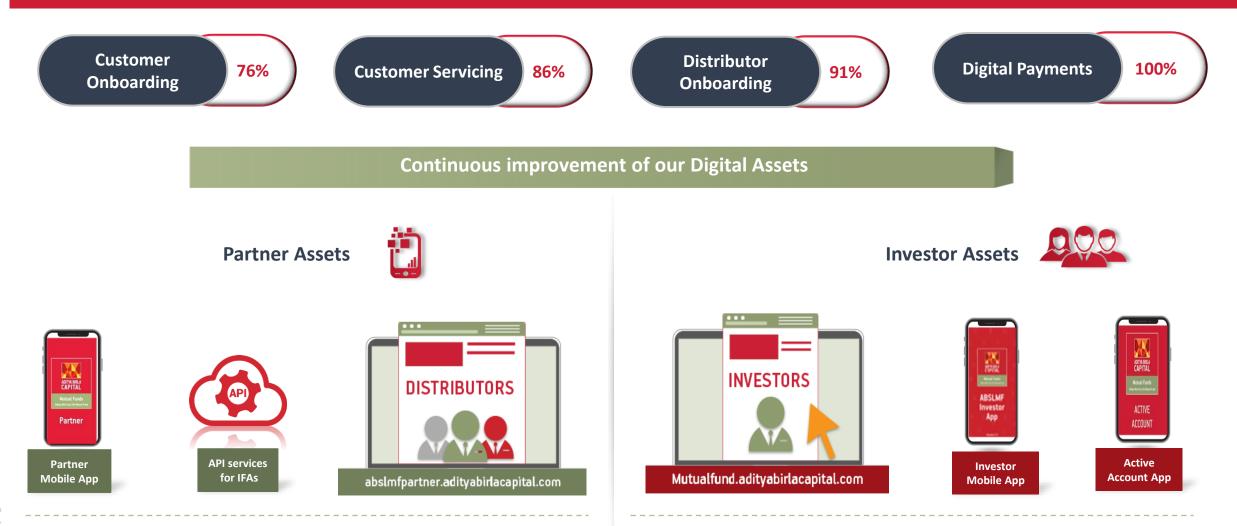




Limited All figures in Rs Crores

Holistic Digital Innovation





Key Financials – Aditya Birla Sun Life AMC Limited



Quarter 4	Figures in Rs Crore	Quarter 1				
FY 21-22 (PY)	Key Performance Parameters	FY 21-22 (PY)	FY 22-23 (CY)			
2,95,805	Mutual Fund AAUM	2,75,454	2,81,527			
1,20,993	Mutual Fund Equity AAUM	1,02,678	1,16,809			
10,674	Alternate assets Equity AAUM	Alternate assets Equity AAUM9,7529				
1,31,667	Total Equity	1,12,430	1,26,802			
324	Operating Revenue	303	305			
138	Costs	130	133			
186	Operating Profit Before Tax	173	172			
24	Other Income	33	(31)			
209	Profit Before Tax	206	141			
25 bps	Operating Profit Before Tax (bps¹)	25 bps	24 bps			
159	Profit After Tax	155	103			

²Margin based on annualized earnings as % of Domestic AAUM

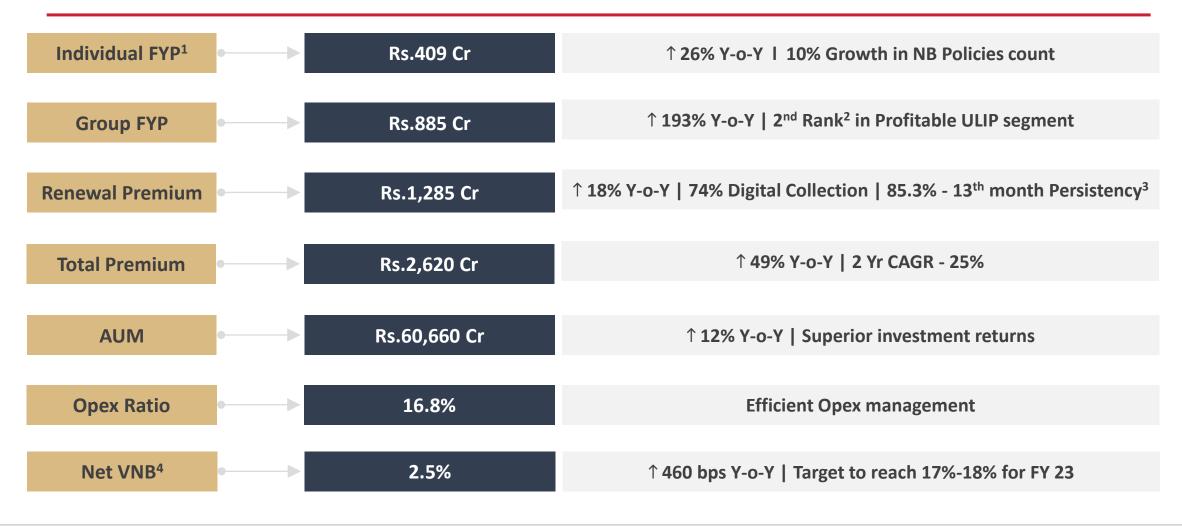
Life Insurance



Q1 FY 23 | Key Performance Highlights



Continued momentum in scale while delivering superior financials and value



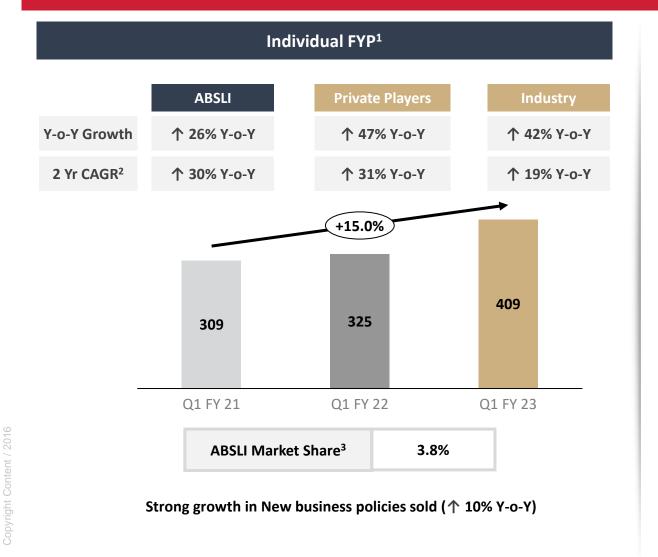
Our Approach





1 | Focus on Consistent growth



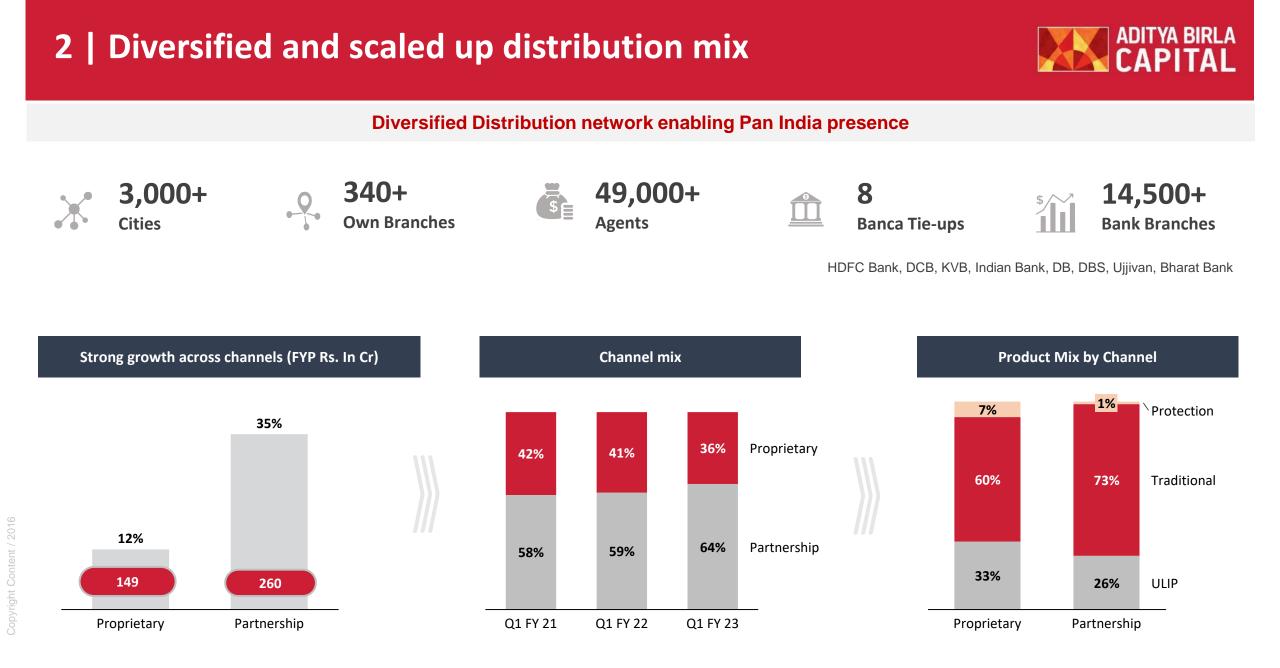


Group New Business Premium



Among the Top 2 players⁴ in profitable ULIP segment

¹ Individual FYP adjusted for 10% of single premium ² 2 Year CAGR FY 22 over FY 20 ³ Market Share among private players ⁴ Basis Market Intel



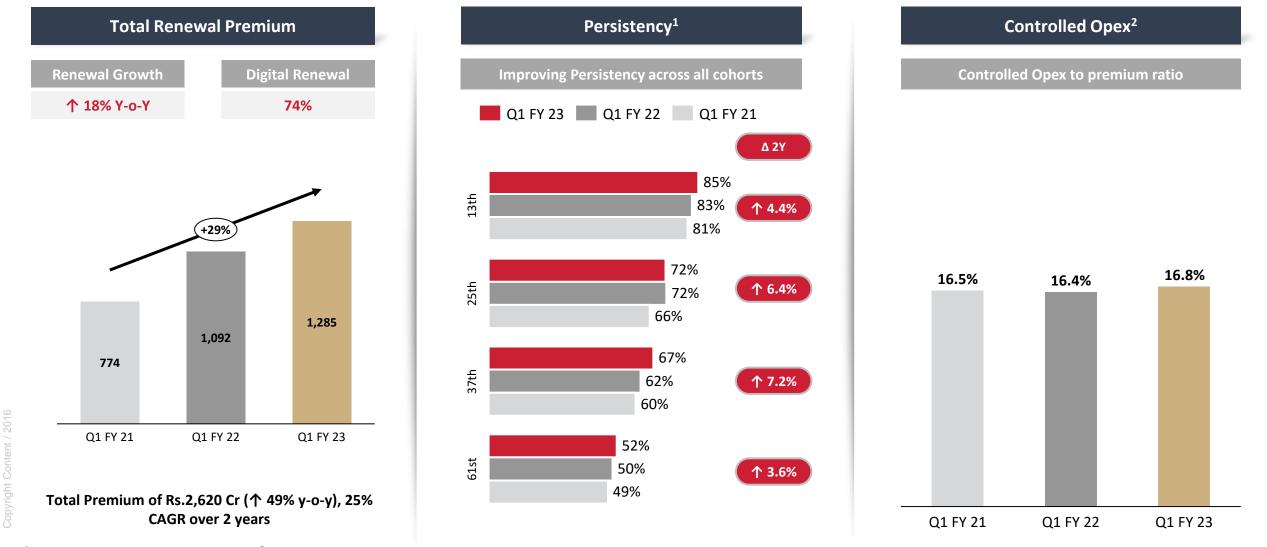
3 | Products and Active Risk strategy



Overall Product Mix	New Products and Risk Mitigation				
8.4% 3.2% 7.4% 7.2% 12.8% 12.4% 47.9% 47.1%	Analytics Supported Business	 Pre-Approved Sum Assured (PASA) contribution stands at 14% of FYP for Q1 FY 23 against 13% of LYSP (FY 22 contribution was at 22%) 28% Upsell contribution for Q1 FY 23 of Individual FYP Relatively younger customer profile with opportunities for up-sell more solutions over various life-stages 			
32.0% 32.1% 26.2% Q1 FY21 Q1 FY22 Q1 FY23 Protection PAR Non PAR ULIP	New Products	 New products launched in last 24 months contributed to 57% of Individual new business for Q1 FY 23 New Fixed Maturity product is launched on 20th July 2022, competing Bank's FD Product New Par product filed with IRDAI, targeted to launch by Aug / Sep 22. 			
Increase in Non-PAR mix is due to higher demand New Par Product launch will help in recalibrating the product mix.	Active Risk Mitigation Strategy	Expected maturity and survival benefits are hedged through FRA for lower interest rate scenario. Guarantees are actively monitored.			

4 | Consistent Quality Improvements

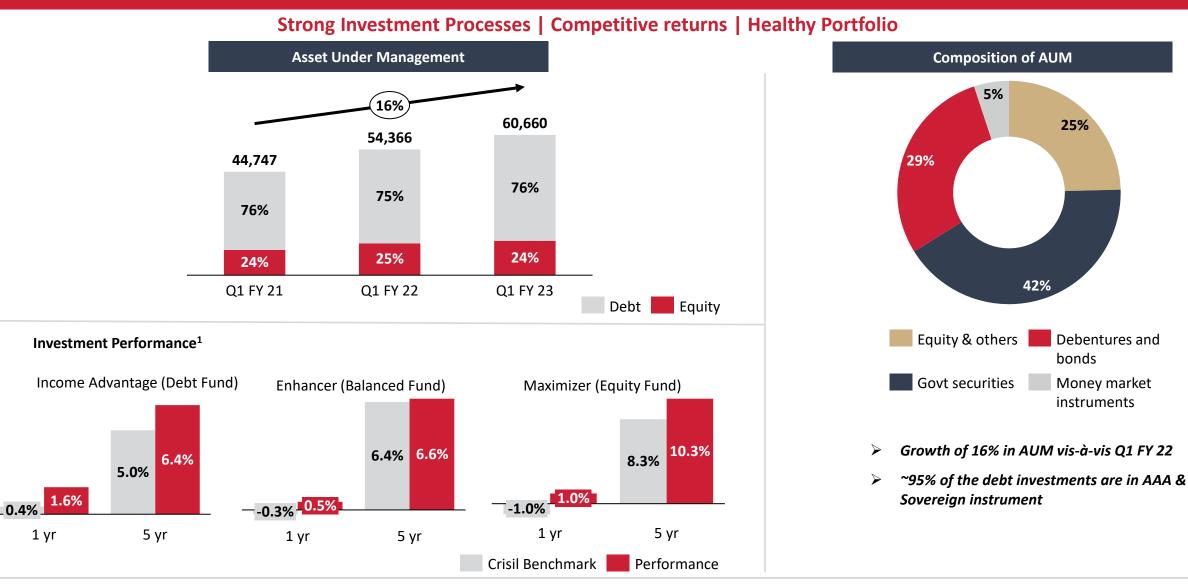




¹ 12month rolling block as per revised IRDAI Circular ²% figures in the chart denote Opex to Premium ratio

4 | Efficient Portfolio Management





Aditya Birla Capital Limited

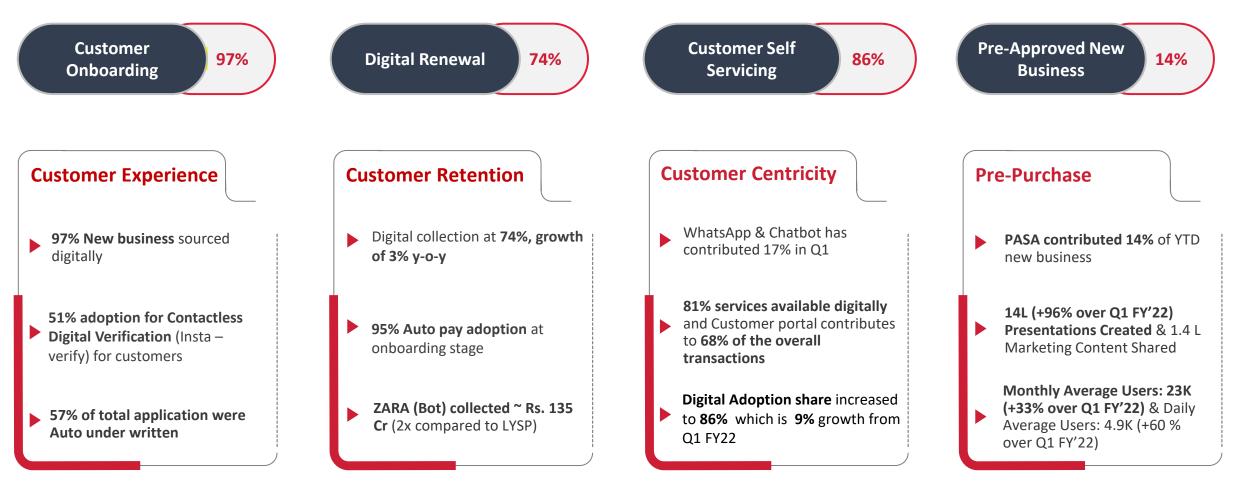
All figures in Rs Crores ¹ Top Funds in respective category

59

4 | Leveraged Digital adoption

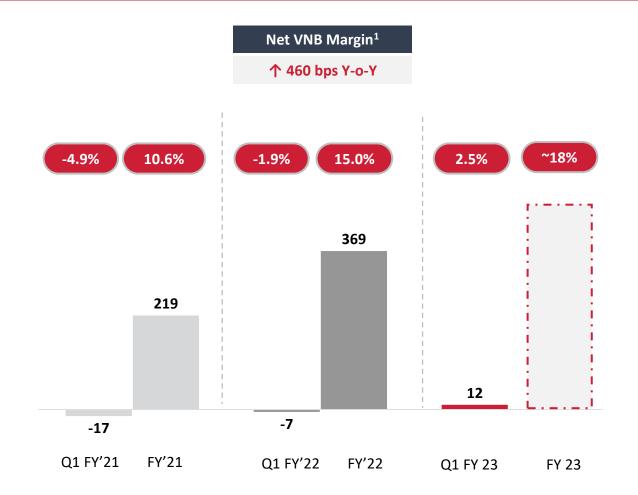


Strong Digital adoption with focus on scalability, superior customer servicing and use of data analytics



5 | Aspiration to double absolute net VNB by FY 25





Aditya Birla Capital Limited

Key Financials – Aditya Birla Sun Life Insurance Limited



Quarter 4	Figures in Rs Crore	Quart	er 1
FY 21-22 (PY)	Key Performance Parameters	FY 21-22 (PY)	FY 22-23 (CY)
826	Individual First year Premium	369	450
1,032	Group First year Premium	301	885
2,217	Renewal Premium	1,092	1,285
4,072	Total Gross Premium	1,763	2,620
474	Opex (Excl. Commission)	289	439
11.6%	Opex to Premium (Excl. Commission)	16.4%	16.8%
16.3%	Opex to Premium (Incl. Commission)	21.5%	20.9%
53	Profit Before Tax	31	33
40	Profit After Tax	19	21

Aditya Birla Capital Limited

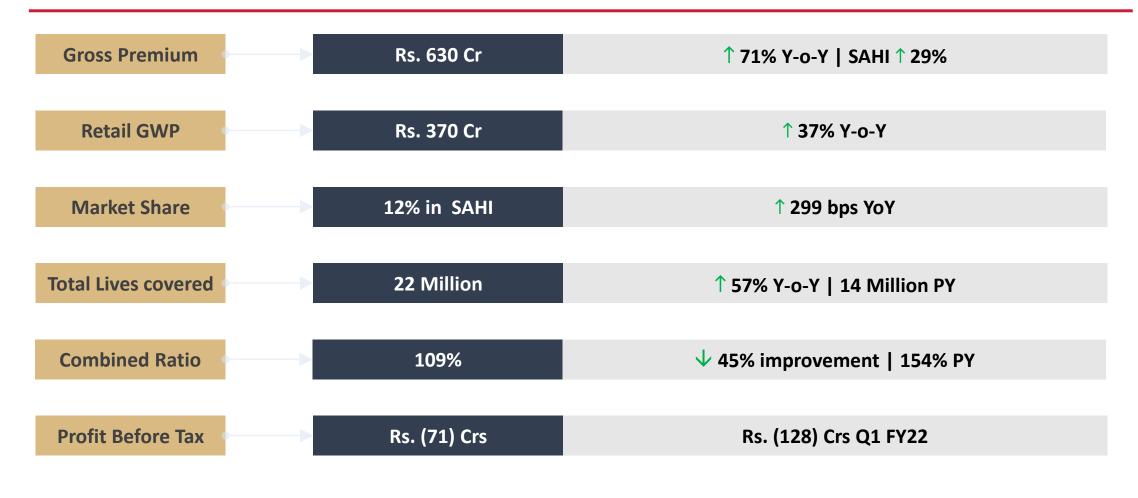
Health Insurance



Q1 FY23 | Key Performance Highlights



Fastest growing Health Insurer with Most Diverse and Digitally Enabled Distribution



Our Approach - Health First Data-driven model



1 Differentiated model with Health First approach to enhance role of the category

2 Most diversified distribution footprint covering conventional & new age digital platforms

3 End to end digital capabilities for scale engagement & superior customer experience

4 Leverage Data & Analytics to drive excellence in every facet of business

1 Unique Product Proposition for different Customer **Segments & Channels**





Ranked Best HI Product by Forbes Advisor

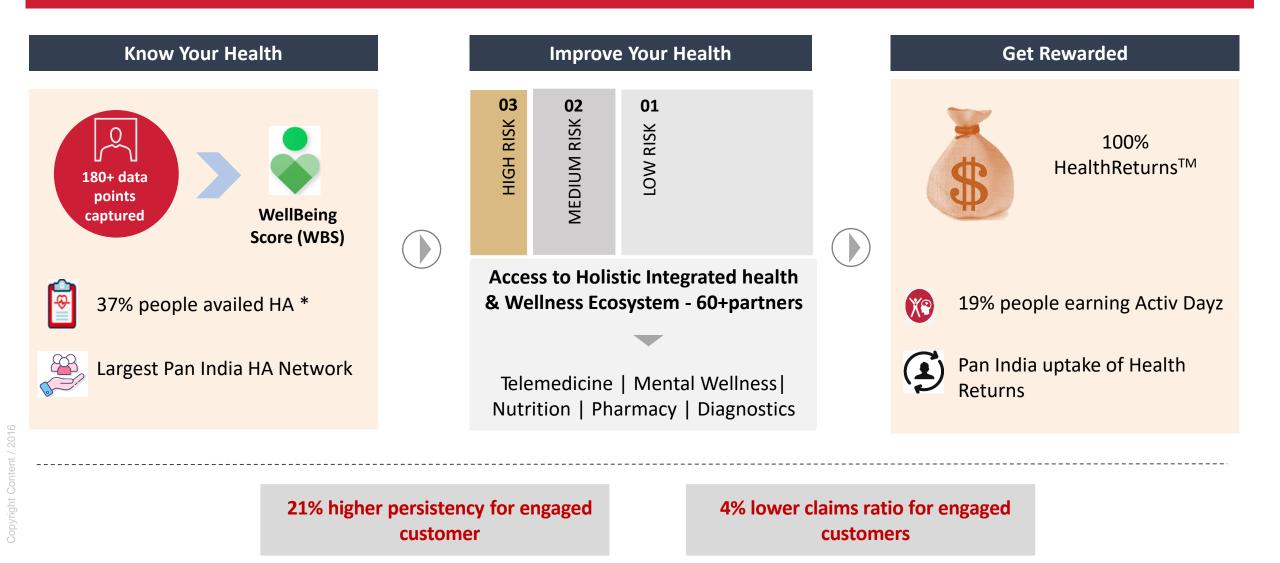
Web Aggregator

Corporate OPD with Wellness benefits

Stay |Telco | Gym Insurance

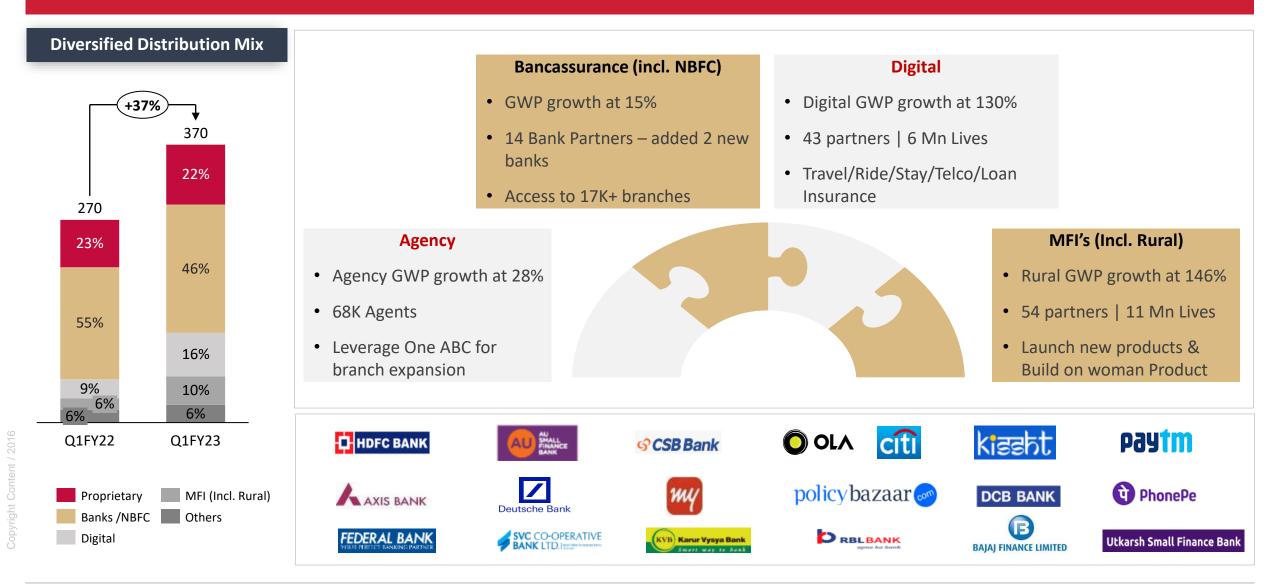
1 | Differentiated Business Model





2 | Scaled-up, Diversified and Digitally enabled distribution





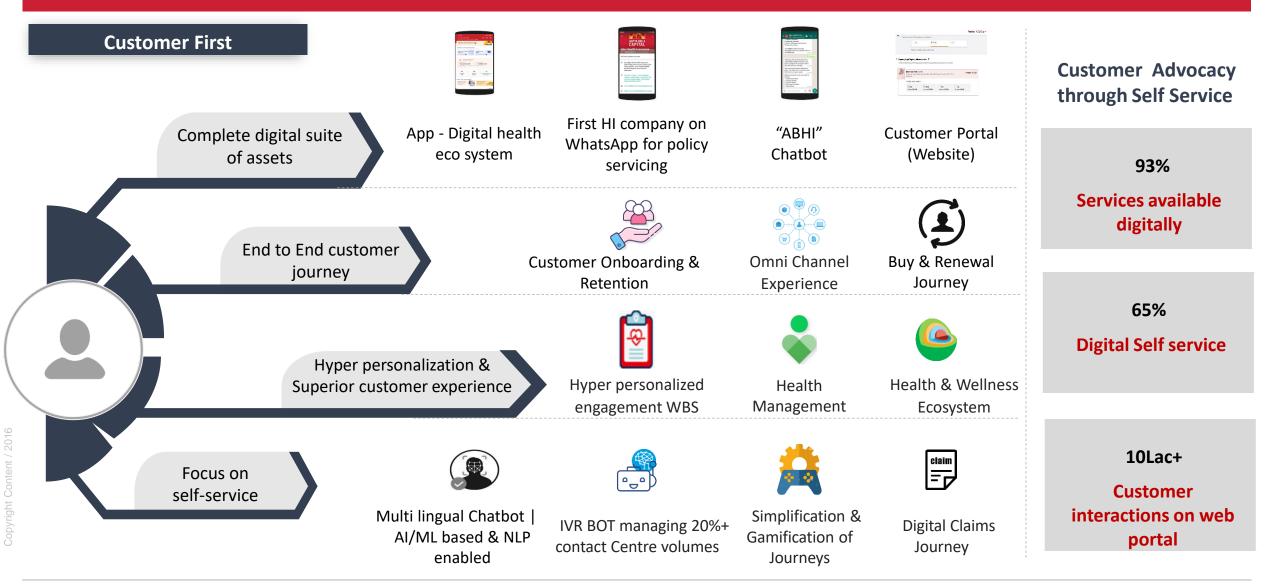
Aditya Birla Capital Limited All figur

All figures in Rs Crores

Proprietary includes Agency, Feet on Street & Telesales | MFI's : Micro finance Institutions

3 | Leveraging Digital to Enhance Customer Experience

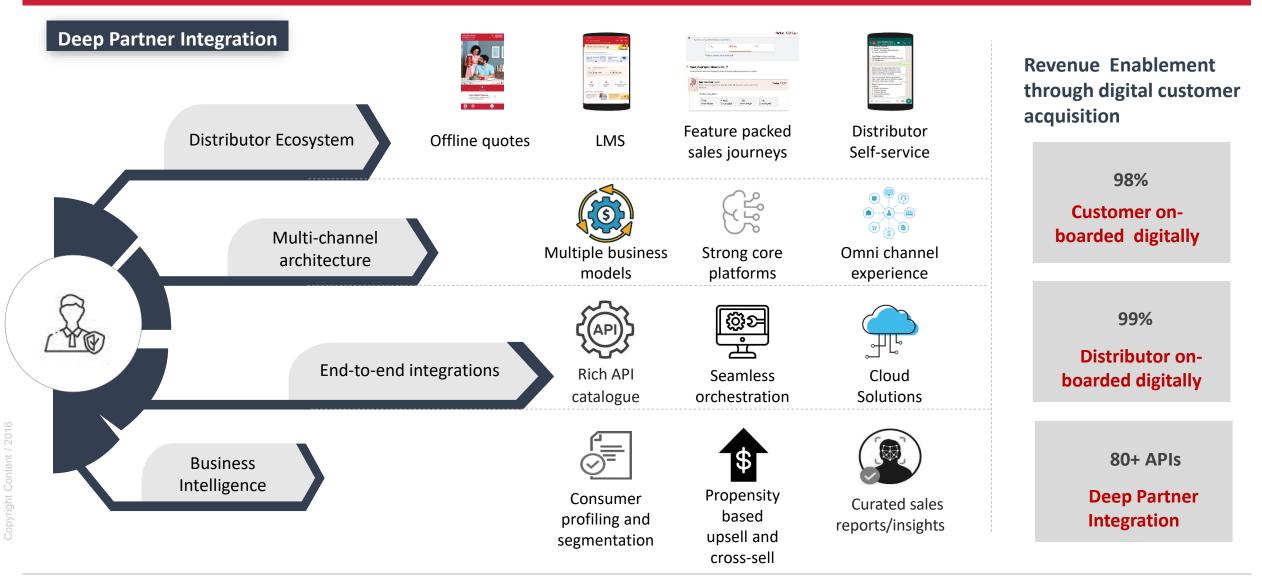




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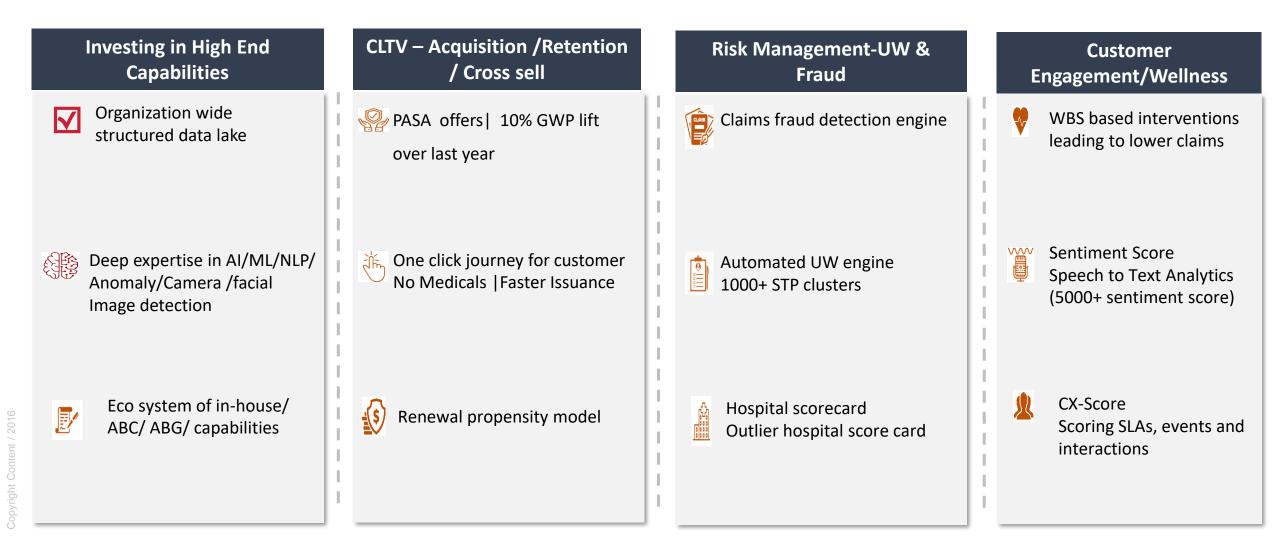
3 | Leveraging Digital to Enhance Distributor Experience





4 | Leveraging Digital & Analytics to Drive Excellence in Every Facet of Business



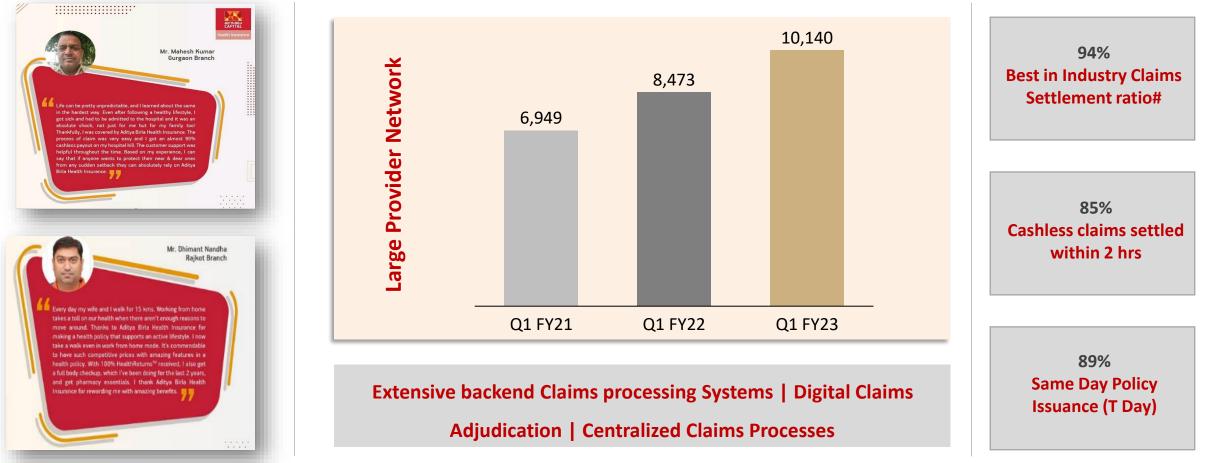


Superior Customer Experience



Superior customer experience key for Acquisition, Claim and Retention

Customer Testimony



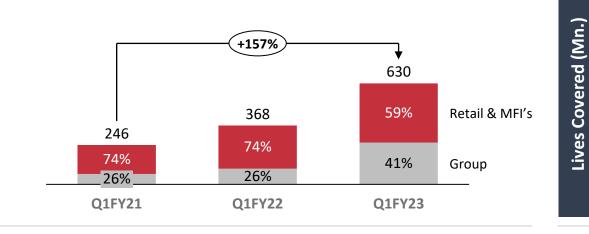
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Aditya Birla Capital Limited All figures in Rs Crores

Business Outcomes

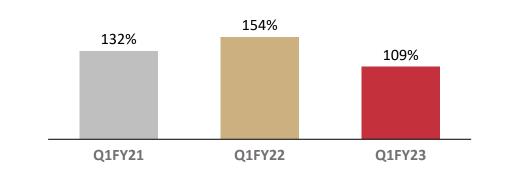


Revenue (Rs. Cr.)

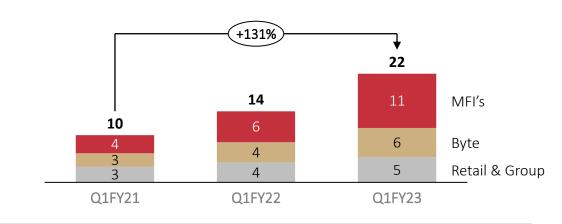


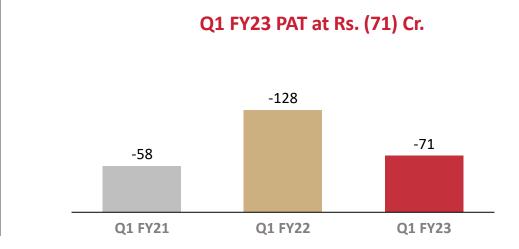
GWP growth at 72% Y-0-Y

Q1FY23 exit combined ratio at 109%*



Lives covered growth at 57% Y-o-Y





*Combined ratio as per reported financials

Profit Before Tax (Rs. Cr.)

Key Financials – Aditya Birla Health Insurance Limited



Quarter 4	Figures in Rs. Crore	Quarter 1		
FY 21-22	Key Performance Parameters	FY 21-22	FY 22-23	
(LY)		(PY)	(CY)	
419	Retail Premium	270	370	
138	Group Premium	97	260	
557	Gross Written Premium	368	630	
533	Revenue	350	594	
561	Operating expenses (Incl. Commission & Claims)	478	665	
(28)	Profit Before Tax (IND AS)	(128)	(71)	

Retail Premium incl. MFI's

Other Updates

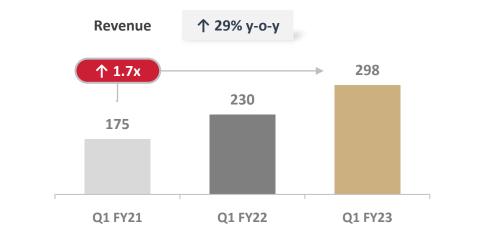


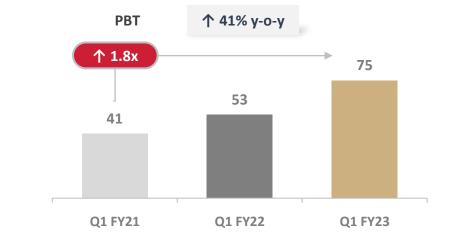
PROTECTING INVESTING FINANCING ADVISING

Other Financial Services Businesses



Strong performance across financial metrics across these businesses





General Insurance Broking			Stock & S	Stock & Securities Broking			Stressed Asset Platform				
	Q1 FY22	Q1 FY23	Δ		Q1FY22	Q1FY23	Δ		Q1FY22	Q1FY23	Δ
Premium Placement	1,323	1,707	个 29%	# Customers Acquired	14,993	17,049	↑ 14%	Closing AUM	1,978	1,753	↓ 11%
Revenue	147	190	个 29%	Revenue	54	63	个 17%	Revenue	21	28	↑ 34%
РВТ	37	45	↑ 2 1%	PBT	8	11	个 42%	PBT	9	17	个 87%

¹ Includes General Insurance Broking, Stock and Securities Broking, Private Equity ,Online Personal Finance and ARC business



Quarter 4	Figures in Rs Crore	Qua	Quarter 1			
FY 20-21 (PY)	Consolidated Profit & Loss	FY 21-22 (PY)	FY 22-23 (CY)			
6,617	Revenue	4,299	5,590	1 30%		
529	Profit Before Tax (before share of profit/(loss) of JVs	318	562			
79	Add: Share of Profit/(loss) of associate and JVs	80	52			
608	Profit Before Tax	398	614			
147	Less: Provision for taxation	(127)	(190)			
11	Less: Minority Interest	(32)	(6)			
450	Net Profit (after minority interest)	302	429	1 42%		

Aditya Birla Sun Life AMC Ltd and Aditya Birla Wellness Pvt Ltd consolidated based on equity accounting under Ind AS,

A financial services conglomerate meeting the life time needs of its customers

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